



By: *Elise Quevedo*

# Can trust keep pace with technology?



During the 2026 Munich Security Conference, sixteen major technology companies came together to launch what is now called the **Trusted Tech Alliance** (TTA).

Is this the beginning of a new era of accountability in global tech?

For years, we have debated AI ethics, cybersecurity, data misuse, and digital sovereignty. Governments have struggled to keep pace, citizens have grown sceptical, and trust has simply eroded.

Now, some of the world's largest technology players are attempting to reset the conversation.

## The timing. Why now?

Security as we know it is no longer only about borders. It is about data flows, AI models, supply chains, and cloud infrastructure.

We are living through a period in which digital systems influence elections, economic stability, national defence, and individual privacy. AI has moved from experimentation to deployment at scale.

Generative tools, autonomous systems, and advanced analytics are embedded in both enterprise and government.

That means pressure is mounting from **regulators**, customers, and investors to do things right. Cyber incidents have made headlines across industries. This alliance reflects an understanding that fragmented self-regulation no longer works, and collective standards carry more weight.

**"AI is accelerating change across the technology stack and raising the bar for trust" - Justin Hotard, President and CEO, Nokia**

The founding members spanning cloud, cybersecurity, enterprise software, and digital

infrastructure are AWS, Anthropic, ASML, Cassava Technologies, Cohere, Ericsson, Google Cloud, Hanwha, Jio Platforms, Microsoft, Nokia, Nscale, NTT, Rapidus, Saab, and SAP.

These companies operate across continents and sectors. When they align on governance principles, the ripple effect should be global. More members are likely to join later. Let's call it an evolving coalition.

To quote Justin Hotard, President and CEO, **Nokia**: "AI is accelerating change across the technology stack and raising the bar for trust. Networks and critical infrastructure must be secure, resilient, and interoperable by design. We're joining with industry partners through the Trusted Tech Alliance to reinforce that foundation as intelligence scales globally."

## The principles. What the Alliance stands for

The **Trusted Tech Alliance** (TTA) has five pillars.

Transparent governance and ethical conduct. It means clearer internal policies, stronger oversight, and more visible accountability structures.

Operational transparency and independent assessment. If anything, third-party evaluations and independent audits will boost credibility.

Supply chain security oversight. Shared oversight frameworks could improve resilience. Because hardware components, software dependencies, and cross-border suppliers create complex risk networks.

**Although these pillars are not new concepts, what is new is the coordinated action among powerful players**

Promotion of open digital ecosystems.

Interoperability and open standards reduce concentration risk and foster innovation.

Adherence to legal requirements for data protection. In an era of GDPR, AI regulation, and cross-border data debates, compliance is foundational to trust.

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## The positives

First, it acknowledges responsibility. Tech companies are often criticised for moving too fast and apologising later. An alliance that wants to focus on governance suggests they are listening and taking new steps towards proactive stewardship.

Second, it sets new benchmarks. Smaller firms, startups, and even public institutions can look to these standards as reference points. Ecosystems often follow when leaders lead and define norms.

### Shared standards can reduce compliance complexity across markets

Third, it strengthens global collaboration. Technology infrastructure doesn't understand border rules; it is us humans that create the chaos. Collective action can reduce fragmentation and regulatory patchwork.

Shared standards can reduce compliance complexity across markets, and investors may view alignment with alliance principles as a sign of maturity.

These frameworks can create opportunities to influence policy, compliance, and responsible innovation.

## What does it mean for the rest

## of the world?

This alliance has implications beyond its founding members. Governments should be encouraged to coordinate more closely with industry. Regulators may gain partners rather than adversaries in shaping the future of digital frameworks.

Emerging markets could benefit from clearer standards when adopting new technologies. Transparent governance principles can help build trust in AI deployment in healthcare, education, and public services. Areas where trust has been broken one too many times.

As global tech ecosystems become more polarised, alliances built around shared governance values can stabilise collaboration. It could reduce digital fragmentation.

## No benefits without challenges

First, enforcement determines trustworthiness. Principles need to be translated into quantifiable commitments. Independent evaluations must be solid rather than merely symbolic.

The second is competition. Businesses in the partnership engage in intense competition in cybersecurity, cloud computing, and artificial intelligence. The group's cohesiveness will be put to the test when governance collaboration and business competition are balanced.

And third, inclusivity. Global adoption may encounter opposition if the alliance is seen as a bloc controlled by the West. Carefully growing the membership base will be essential to the initiative's success.

Fourth, transparency cuts both ways. Public scrutiny will increase. If any member fails to meet standards, reputational consequences could affect the entire group.

## Governance cannot lag

## innovation indefinitely

This initiative will require sustained leadership, not a single announcement at a security conference to tick an item off the to-do list. I see too many of those.

This announcement feels more strategic. They are recognising that trust is infrastructure. Without it, innovation slows down. Technology companies have extraordinary influence. With that influence comes responsibility.



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In all honesty, I would rather see industry leaders attempt coordinated governance than retreat into silence and wait until storms pass them by.

We are in a new phase in which AI, quantum computing, cloud infrastructure, and digital identity systems will shape economic power. So governance cannot lag innovation indefinitely.

If this alliance strengthens ethical standards and supply chain security while promoting open ecosystems, it could serve as a model for future cross-industry cooperation.

Let's not forget, trust cannot be mandated or dictated; it must be earned repeatedly.

The real test will not be seen overnight; it will come over time. Will members publish meaningful assessments? Will they align on difficult issues? Will they include new voices and regions?

Technology at its best expands opportunity and connects people. When industry leaders align on transparent governance, they acknowledge that innovation and accountability should move hand in hand.

In a world defined by intelligent systems and global networks, how will we ensure that trust evolves as quickly as technology does?

PS: Who would you like to see as part of the alliance next?